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December 2022 MBA - IIIrd SEMESTER

Organisational Change And Development (MS-HR-210)

Time: 3 Hours]

[Max. Marks: 75

Instructions:

- 1. It is compulsory to answer all the questions (1.5 marks each) of Part-A in short.
- 2. Answer any four questions from Part-B in detail.
- 3. Different sub-parts of a question are to be attempted adjacent to each other.

PART-A

| 1. | Dis | cuss in brief: | . * |
|-----|------------|-----------------------------|---------|
| | (a) | Planned change. | (1.5) |
| | (b) | Unplanned change. | (1.5) |
| 2 1 | (c) | Organizational development. | (1.5) |
| | (d) | Conflict Management. | (1.5) |
| | (e) | Organization diagnosis. | (1.5) |
| | (f) | Assumptions of OD. | (1.5) |
| | (g) | | (1.5) |
| ٠. | (h) | Work team. | (1.5) |
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| | (i) Force field analysis. | (1.5) |
|----------|--|--------|
| | (j) Role of strategic leadership in change. | (1.5) |
| | PART-B | |
| 2. | (a) Analyse Lewin's model: | (10) |
| 500 5 | (b) Comment on organization restructuring. | (5) |
| 3. | (a) Write a note on system model. | (5) |
| 4. | (b) Explain the role and competencies of OD prace. Critically analyze the Kotter's model with interpretation. | (10) |
| 5. | (a) Distinguish between coaching and mentoring. | (5) |
| | (b) Critically evaluate the third-party intervention | . (10) |
| 6. | Write short notes: | |
| | (a) Action Research model. | (10) |
| | (b) Future trend of OD. | (5) |
| 7. | How will you discuss diagnosis at individual, goorganization level? Explain challenges in diagnos | |